



**JABATAN BENDAHARI**  
**BURSAR'S OFFICE**  
 Universiti Utara Malaysia  
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 KEDAH DARUL AMAN  
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**"PEACEFUL AND PROSPEROUS KEDAH • DRIVING TRANSFORMATION TOGETHER"**

Our Ref: BEND20150101 – KB1004  
 Date: January 1, 2015

**BURSAR CIRCULAR NO. 4/2015**

All Assistants Vice-Chancellors/Directors/Head Of Departments/Visiting Scholars  
 Universiti Utara Malaysia

Dear Sirs and Madams,

**DATE OF PAYMENT FOR VISITING SCHOLARS EMOLUMENT 2015**


Refer to the above subject matter, payment for Visiting Scholars emolument for 2015 are as follows:

Salary For	Pay Date
January 2015	February 1, 2015
February 2015	March 1, 2015
March 2015	April 1, 2015
April 2015	May 1, 2015
May 2015	June 1, 2015
June 2015	July 1, 2015
July 2015	August 1, 2015
August 2015	September 1, 2015
September 2015	October 1, 2015
October 2015	November 1, 2015
November 2015	December 1, 2015
December 2015	January 1, 2016

Thank you.

**"SCHOLARSHIP, VIRTUE, SERVICE"**

Yours faithfully,

  
 (HJ AMRON MAN)  
 Bursar

- s.k:
- Vice Chancellor
  - Deputy Vice Chancellor
  - Circulation

Universiti Pengurusan Terkemuka  
 The Eminent Management University

